



# For Homeless New Yorkers, the way home

2016 ANNUAL REPORT

## FINANCIALS

### URBAN PATHWAYS, INC. AND AFFILIATES

#### COMBINED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2016

##### PUBLIC SUPPORT AND REVENUE

Public support:

	UNRESTRICTED	TEMPORARILY RESTRICTED	TOTAL
Government grants	16,753,673	—	16,753,673
Contributions	277,689	225,000	502,689
In-kind legal	142,031	—	142,031
Special fund raising events, net	320,587	—	320,587
<b>Total public support</b>	<b>17,493,980</b>	<b>225,000</b>	<b>17,718,980</b>

Revenue:

Rentals	3,373,038	—	3,373,038
Client services fees	1,905,073		1,905,073
Miscellaneous income and interest	191,939	—	191,939
<b>Total revenue</b>	<b>5,470,050</b>	<b>—</b>	<b>5,470,050</b>

**Total net assets released from restrictions**

**223,049 (223,049) —**

**Total public support and revenue**

**23,187,079 1,951 23,189,030**

##### EXPENSES

Program services	21,902,284		21,902,284
Management and general	3,411,613		3,411,613
Fundraising	497,092		497,092
<b>Total expenses</b>	<b>25,810,989</b>		<b>25,810,989</b>

Increase in net assets (2,623,910) 1,951 (2,621,959)

Change attributable to noncontrolling interests 2,745,539 2,745,539

**Net Assets, beginning of year**

**10,030,878 508,053 10,538,931**

**Net Assets, end of year**

**\$10,152,507 \$510,004 \$10,662,511**

#### COMBINED STATEMENT OF FINANCIAL POSITION AT JUNE 30, 2016

##### ASSETS

Cash and cash equivalents	5,472,813
Cash – participants' accounts	461,651
Investments	346,882
Grants and contributions receivable	1,737,389
Deposits, prepaids and other assets	1,512,833
Cash and cash equivalents--funded reserves	6,678,495
Property, plant and equipment, net	<b>88,021,791</b>
<b>Total Assets</b>	<b>\$104,231,854</b>

##### LIABILITIES

Accounts payable and accruals	3,063,912
Accounts payable - construction	5,750,208
Advances from government agencies	2,830,264
Long-term debt	53,262,482
Participants' accounts	461,651
<b>Total liabilities</b>	<b>65,368,517</b>

Noncontrolling interest

28,200,826

##### NET ASSETS

Unrestricted	10,152,507
Temporarily restricted	510,004
<b>Total net assets</b>	<b>10,662,511</b>

##### TOTAL LIABILITIES AND NET ASSETS

**\$104,231,854**

For the complete financial statements, including the Auditor's Report and the footnotes to the financial statements, contact Urban Pathways, Inc. 575 Eighth Ave., New York, NY 10018.



Urban Pathways helps more than 2,000 homeless New Yorkers each year find ***a way home.***

### 1 Outreach

Urban Pathways' six outreach programs serve as the first point of contact for many homeless New Yorkers. Outreach Teams engage difficult-to-reach individuals "where they are at" through consistent engagement, assessment, intensive case management, and referrals to services to help individuals move into housing and/or treatment and to minimize recidivism.

**1,017** *homeless New Yorkers served*

### 2 The Olivieri Drop-In Center

Provides clients with meals, clothing, and showers in a safe and welcoming environment; it also provides overnight "respite beds" in collaboration with local faith-based partners. Intensive case management services, crisis intervention, on-site medical and psychiatric assessments, counseling, and housing placement assistance are also offered.

**384** *clients served*

### 3 Safe Havens

Our transitional housing serves chronically homeless individuals who are resistant to entering the homeless shelter system. Safe Havens promote stability by providing transitional housing and rehabilitative services including medical and psychiatric services, referrals to outpatient treatment programs, life skills training, counseling, and housing placement assistance.

**243** *clients served*

### 4 Supportive Housing

The "housing first" philosophy is the cornerstone of Urban Pathways' supportive and permanent housing programs. Through our seven residences in Manhattan, the Bronx and Queens, Urban Pathways helps adults move rapidly into housing from the street, public spaces, or temporary shelter.

**522** *clients served*

**By utilizing a low-demand, "housing first" approach and consistent engagement, assessment, housing, rehabilitative and supportive services, Urban Pathways strives to ensure that homeless men and women reclaim their dignity and are re-integrated as independent members of our communities.**

As a data-driven and innovative leader, Urban Pathways ensures that homeless and at-risk New Yorkers have the housing, services and support they need to be self-sufficient.

# Urban Pathways Property Portfolio Guide



## Medical Wellness

In order to ensure that our residents have a reliable, community-based source of medical care, and to reduce the disproportionate use of emergency medical resources, Urban Pathways created the Medical Wellness Program. The program connects each resident with a local source of primary care, and both residents and staff learn how to use community medical resources to improve overall health. The Medical Wellness Program has been piloted at our Hughes House residence in the Bronx, with great success.

Plans are underway to implement the program at the Ivan Shapiro House in Manhattan, with a full roll-out of the program to be completed throughout the organization by 2018.



Since 1975, Urban Pathways' mission has been to engage New York City's most vulnerable residents – people living on the streets, in subways, or in public areas unfit for human habitation – many of whom have histories of mental illness and/or substance abuse – and provide them with **"a way home"**. Throughout 2016 Urban Pathways was fortunate to partner with individual donors, companies and organizations committed to the fight to end homelessness.

## Annual Gala

Urban Pathways annual Benefit to End Homelessness is a special evening honoring those who have helped New York City's most vulnerable residents – people living on the streets – to find "a way home". Each year this premier event attracts 500 of New York's elite from various arenas, including politics, business, entertainment, finance, media and fashion. This year's Gala auction raised the most money led by celebrity auctioneer CK Swett.



## By the Numbers

Urban Pathways helps more than **2,000 homeless New Yorkers** each year find a way home.

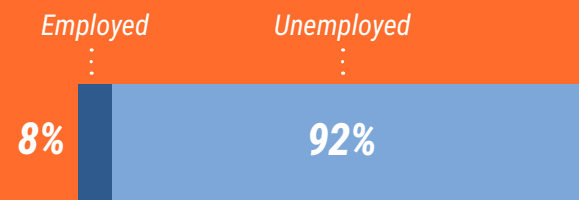


**71%**  
Male

**28%**  
Female

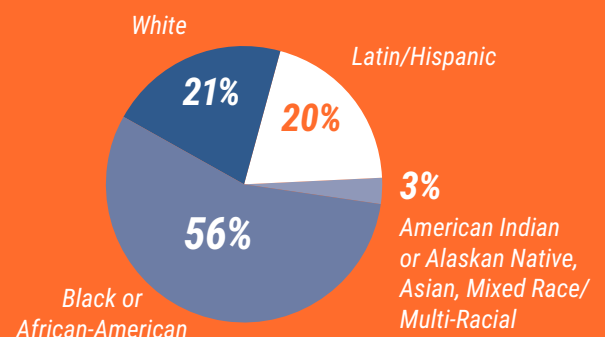
**<1%** Transgender

## EMPLOYMENT



*\*Of the unemployed, 29% are looking for work, while 12% are unable to work*

## RACE



## Medical Wellness

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## Career Development Program

Urban Pathways provides career-development services for men and women who wish to work, but whose long histories of homelessness have created barriers to employment. Through a structured program of vocational course work, one-on-one counseling, and supervised internships, program participants are provided with the tools and support they need to enter into job-search activities and find employment that will offer them stability and improved financial security. Program participants also engage in activities, such as mock interviews, with volunteers from Urban Pathways' corporate partners.

**With the help of this class, my resume is updated and I can now enter the work force with confidence.**

## Career Days

Urban Pathways' success relies on a team of dedicated professional employees as well as the support of passionate volunteers who contribute in a myriad of ways. Career Day will give your employees the opportunity to work one-on-one with Urban Pathways Program Participants who are completing occupational coursework and preparing for job readiness. Volunteers take part in round-robin sessions; work with individuals on resume building, mock interviews, and how to dress for success.

## Volunteers

This day will give employees the opportunity to help tidy up the outside garden space at one of our residences. Volunteers will help freshen up and plant outside communal areas and have the opportunity to meet Urban Pathways staff and residents. The gardens give our clients something to take pride in and instill responsibility as they care for them throughout the year.



## SUPPORTERS

July 1, 2014 through July 1, 2015

### PUBLIC SUPPORT

New York City Department of  
Homeless Services  
New York State Office of Mental Health  
New York City Department of Health  
& Mental Hygiene  
United States Department of Housing  
& Urban Development  
Hunger Prevention & Nutrition  
Assistance Program  
The Port Authority of New York &  
New Jersey  
The Fashion District BID  
The Flatiron BID

### \$75,000+

Deutsche Bank Americas  
Robin Hood Foundation

### \$25,000 – \$49,999

Bank of America Merrill Lynch  
Ernst & Young LLP  
Frances L. & Edwin L. Cummings  
Memorial Fund  
The Charina Endowment Fund  
The Shaw Family Endowment Fund

### \$10,000 – \$24,999

Barker Welfare Foundation  
Candice & Ben Braun  
Davis Polk & Wardwell  
Forest City Ratner Companies  
Fried, Frank, Harris, Shriver & Jacobson LLP  
Fragomen, Del Rey, Bernsen and Loewy LLP  
Ethan Kaufman  
KPMG LLP  
Lemle & Wolff Construction Corp.  
John McCartney  
Vincent Mulford Foundation  
Mizuho Bank (USA)

### \$1,000 – \$9,999

Akerman LLP  
Judith Anderson  
William Arnold  
Astoria Bank  
Bank of America Charitable Foundation  
Bella Bus Corp.

Kristina Belon  
Gary Belsky  
Benevity Community Impact Fund  
Ellen & Keith Berger  
Alexander Bettamio  
Kashyap Bhatia  
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Peter Brett  
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Carthage Advisors  
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O'Melveny & Myers LLP  
Dahan Rafic  
Raymond James Tax Credit Funds  
Salvatore Restivo  
Riker, Danzig, Scherer, Hyland & Perretti LLP  
Risk Strategies Company  
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Schoenberg Barbara  
Ruth Schorsch  
Maria Shapiro  
Shearman & Sterling LLP  
ShermanLaw  
Daniel Shmitt  
Paul Simpson  
Stewart Title Insurance Company  
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Alex Taylor  
TD Charitable Foundation  
The Burch Family Foundation  
The Green Fund, Inc.  
The Hyde and Watson Foundation  
The Shachar Foundation  
The White Family Charitable Fund  
The Winters Family Fund  
Urban Architectural Initiatives, RA, PC  
Barbara & Agostino Vona  
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