

For Homeless New Yorkers, the way home

2017 ANNUAL REPORT



By utilizing a low-demand, "housing first" approach and consistent engagement, assessment, housing, rehabilitative and supportive services, Urban Pathways strives to ensure that homeless men and women reclaim their dignity and are re-integrated as independent members of our communities.







Urban Pathways laid the groundwork that accelerated my wellness, recovery, and independence.

Outreach

Urban Pathways' six outreach programs serve as the first point of contact for many homeless New Yorkers. Outreach Teams engage difficult-to-reach individuals "where they are at" through consistent engagement, assessment, intensive case management, and referrals to services to help individuals move into housing and/or treatment and to minimize recidivism.

750 homeless New Yorkers served

The Olivieri Drop-In Center

Provides clients with meals, clothing, and showers in a safe and welcoming environment; it also provides overnight "respite beds" in collaboration with local faith-based partners. Intensive case management services, crisis intervention, on-site medical and psychiatric assessments, counseling, and housing placement assistance are also offered.

332 clients served

3 Safe Havens

Our transitional housing serves chronically homeless individuals who are resistant to entering the homeless shelter system. Safe Havens promote stability by providing transitional housing and rehabilitative services including medical and psychiatric services, referrals to outpatient treatment programs, life skills training, counseling, and housing placement assistance.

Supportive Housing

The "housing first" philosophy is the cornerstone of Urban Pathways' supportive and permanent housing programs. Through our ten residences and scatter site apartments in Manhattan, the Bronx and Queens, Urban Pathways helps adults move rapidly into housing from the streets and into housing.

268 clients served

687 clients served

By the Numbers

Urban Pathways helps more than 2,000 homeless New Yorkers each year find a way home.



52 AVERAGE AGE

69% Male

31%

5.2% Female

SAFE HAVEN CAREER ENHANCEMENT PROGRAM

69%

Graduated from Safe Haven Career Enhancement Program



MEDICAL WELLNESS

90% of our clients care provider of our clients have a primary

Emergency services reduced by

45%



RACE

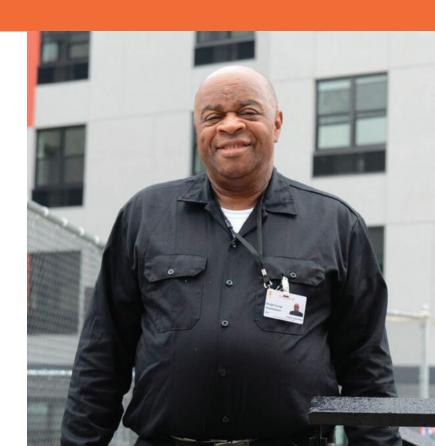
61%

2% or Alaskan Native. Asian, Mixed Race/

Multi-Racial

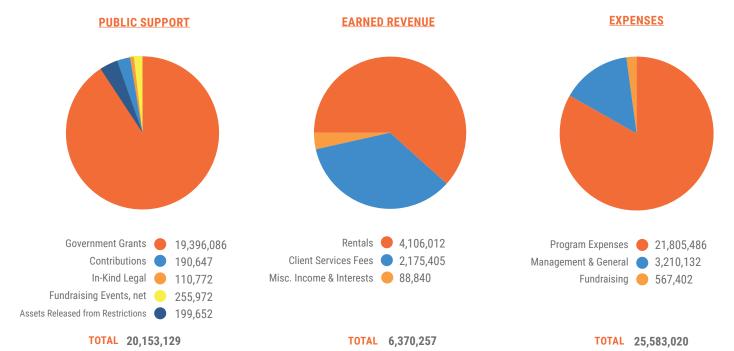
3%

Since 1975, Urban Pathways' mission has been to engage New York City's most vulnerable residents - people living on the streets, in subways, or in public areas unfit for human habitation, many of whom have histories of mental illness and/ or substance abuse — and provide them with "a way home". Throughout 2016 Urban Pathways was fortunate to partner with individual donors, companies and organizations committed to the fight to end homelessness.



URBAN PATHWAYS, INC. AND AFFILIATES

COMBINED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2017



| | Unrestricted | Temporarily Restrict | ted Total |
|---|--------------|----------------------|--------------|
| Increase in net assets before depreciation and amortization | 940,366 | 175,348 | 1,115,714 |
| Depreciation and amortization | (3,028,472) | | (3,028,472) |
| Increase in net assets | (2,088,106) | 175,348 | (1,912,758) |
| Change attributable to non-controlling interests | 3,375,615 | | 3,375,615 |
| Net Assets, beginning of year | 10,152,507 | 510,004 | 10,662,511 |
| Net Assets, end of year | \$11,440,016 | \$685,352 | \$12,125,368 |

COMBINED STATEMENT OF FINANCIAL POSITION AT JUNE 30, 2017

| <u>ASSETS</u> | | LIABILITIES | |
|--|---------------------|-----------------------------------|-------------|
| Cash and cash equivalents | \$7,328,347 | Accounts payable and accruals | \$3,789,116 |
| Cash - participants' accounts | 572,427 | Accounts payable – construction | 620,752 |
| Investments | 391,935 | Advances from government agencies | 3,755,423 |
| Grants and contributions receivable | 2,573,379 | Long-term debt | 51,013,990 |
| Deposits, prepaids and other assets | 1,477,308 | Participants' accounts | 572,427 |
| Cash and cash equivalents – funded reserves | 5,350,616 | Total liabilities | 59,751,708 |
| Property, plant and equipment, net | 88,398,858 | | |
| Total Assets | \$106,092,870 | Non-controlling interest | 34,215,794 |
| | | NET ASSETS | |
| | | Unrestricted | 11,440,016 |
| | | Temporarily restricted | 685,352 |
| For the complete financial statements, inclu | iding the Auditor's | Total net assets | 12,125,368 |



For the complete financial statements, including the Auditor's Report and the footnotes to the financial statements, contact Urban Pathways, Inc. 575 Eighth Ave., New York, NY 10018



YOU MAKE IT POSSIBLE....

July 1, 2016 through July 30, 2017

\$75,000 - \$100,000+

The Altman Foundation Deutsche Bank Americas Robin Hood Foundation

\$50,000 - \$74,999

Joan Amron

\$25,000 - \$49,999

Ernst & Young LLP

The Shaw Family Endowment Fund

\$10,000 - \$24,999

Steve Barry Gary Belsky Peter Brest

Lisa Choi WIlliam & Nell Cote Cyrus Capital Partners, LP Steven Sheppard DiCesare Esq. Douglaston Development

Fried Frank Harris Shriver & Jacobson.

Kelley Got

The Hyde and Watson Foundation

Erik Ipsen
Michael Kaye
KPMG LLP
Trish Lawson
Olmstead Properties
Rockefeller Group

\$5,000 - \$9,999

Sidley Austin, LLP
Bella Bus Company
Benevity
Keith Berger
William Caccamise
Carthage Real Estate Advisors
Con Edison
Forest City Ratner Companies
Goldman, and Sachs & Co.
Carol Ann Hall

Ivan Shapiro Trust Jefferiers LLC

Heather and Adam Heft

Lisa Lombardi

Marin Management Mizuho (USA) Network for Good Ed Poteat Richman Group Saul Rosenberg

Russell Berrie Foundation Skadden, Arps, Slate, Meagher & Flom, LLP

Ember and Daniel Shmitt Michael Siegel Flora Ling & Paul Sturm Sharon & Tom Teles Paco Underhill Venable Foundation The Winters Family Fund

\$1,000 - \$4,999

Barbara & Todd Albert Akerman Debra Ali Good White Alison Amron Keisha Anderson Judith Anderson Bill Arnold Valerie Asciutto Barclays Kashyap Bhatia Gerald Blume Matthew Brest Justin Brimfield Firth Calhoun

The Charina Foundation

Richard Chau

Congregation Rodeph Sholom

Sonya Covington Scott Desimon

Drinker Biddle & Reath LLP

Elizabeth Eielson Todd Farber Erik Gallinek Goulston & Storrs The Green Fund

Heather & Bradley Handler Hilary and Ed Hersh

Gary Hoenig

Interior Resources, Inc. Nicole Jacoby

Nicole Jala Amiee & Daniel Katcher

Nina Kaufelt Ethan Kaufman

KLK Developments Consultants, Inc.

Estelle Kuhn Parkin Lee Andrea Loukin Alicia Marks Hedy Matteson

Barbara & Charles McCartney

John McCartney Mary McCartney Kathleen & John McCavoy Brian Morris

Brian Morris
Bob Munsey
Mutual of America
Monica & Gregory Raimann
Risk Strategies Company
Ajay Salhotra

Ajay Salhotra Ruth Schorsch Maria Shapiro ShermanLaw Christopher Sighinolfi Larry Smith Gazeena Soni Alex Taylor

Urban Árchitectural Initiatives Windels Marx Lane & Mittendorf, LLP

Dan Wonderly

PUBLIC SUPPORT

New York State Hunger Prevention & Nutrition Assistance Program

New York City Department of Health & Mental Hygiene

New York City Department of Homeless Services

New York State Office of Mental Health The Fashion District BID

The Flatiron BID

The Port Authority of New York & New Jersey United States Department of Housing &

Urban Development

LEADERSHIP AND BOARD OF DIRECTORS

FREDERICK SHACK, LMSW CHIEF EXECUTIVE OFFICER

KEITH A. BERGER, Esq.

PRESIDENT

Bank of America Merrill Lynch

STEVEN SHEPPARD DICESARE, Esq.

VICE PRESIDENT

Hughes Hubbard & Reed, LLP

PETER BREST

SECRETARY Consultant

BRAD HANDLER

TREASURER Jefferies, LLC

PRESIDENTS EMERITI

GARY BELSKY

Consultant

SONYA COVINGTON

Forest City Ratner Companies

MEMBERS

ERIN H. ABRAMS, ESQ. Via Transportation Inc.

ANDREA ANDERSON

Rockefeller Group

MICHAEL BARNETT Och-Ziff Capital Management Group

LISA CHOI

Ernst & Young, LLP

KELLEY GOTT

Adaptly

ADAM HEFT, Esq.

Goldman Sachs & Co.

ERIK IPSEN

Writer/Editor

DANIEL KATCHER

Newmark Grubb Knight Frank

ETHAN KAUFMAN, Esq.

Fragomen, Del Rey, Bernsen and Loewy, LLP

MICHAEL KAYE

Douglaston Development

TRISHA LAWSON

Bank of America Merrill Lynch

JAMES LINDSAY

LionTree

ED POTEAT

Carthage Advisors

MELISSA RICHARDS

Brookfield Asset Management

AJAY SALHOTRA

PDT Partners, LLC

GAZEENA SONI

Sidley Austin, LLP





Career Development Program

Urban Pathways provides career development services for men and women who wish to work, but whose long histories of homelessness have created barriers to employment. Through a structured program of occupational course work, one-on-one counseling, and supervised internships, program participants are provided with the tools and support they need to enter into job-search activities and find employment that will offer them stability and improved financial security. Urban Pathways' success relies on a team of dedicated professional employees as well as the support of passionate volunteers who contribute in a myriad of ways, such as our Career Days which will give your employees the opportunity to work one-on-one with Urban Pathways program participants who are completing occupational coursework and preparing for job readiness.

Medical Wellness Program

In order to ensure that our residents have a reliable, community-based source of medical care, and to reduce the disproportionate use of emergency medical resources, Urban Pathways created the Medical Wellness Program. The program connects each resident with a local source of primary care, and both residents and staff learn how to use community medical resources to improve overall health. The Medical Wellness Program has been implemented at various sites, with a full roll out of the program to be completed as additional funding becomes available.

Moving On Initiative

Urban Pathways was awarded the Moving On Initiative, a partnership between the Corporation for Supportive Housing, Robin Hood and Urban Pathways. This program supports the transition to independent housing for 20 tenants who have achieved stability in our supportive housing. Along with a new apartment, the Moving On Initiative provides case management, community support, mental and physical health care referrals, landlord negotiation services and aftercare services for participants to ensure a stable transition.



Stay up to date with Urban Pathways

To join us for any of these opportunities call **212.7367385** or email **development@urbanpathways.org**



Check out our Blog:

urbanpathways.org/urbanpathwaysblog

Subscribe to our E-blast

urbanpathways.org/sign-up

WWW.URBANPATHWAYS.ORG

Be the Change.

Volunteer and make a direct impact call 212.736.7385 ext.220

Donate to UP by visiting urbanpathways.org/donate or call 212.736.7385

Contribute clothes, toiletries or household items email development@urbanpathways.org

To join us for any of these opportunities, call 212.736.7385, email development@urbanpathways.org or visit www.urbanpathways.org





