



for homeless new yorkers,
the way home

2018 ANNUAL REPORT

The “way home” is different for each person who is homeless.

For some, it is a short path from the streets to return to a supportive family. For others, it is a longer journey to an apartment of their own. Urban Pathways’ dedicated staff support and guide homeless men and women by providing comprehensive services and housing that help individuals regain their sense of dignity and make informed choices for their future.

Through our continuum of services, Urban Pathways supports each individual, with many of the people we serve participating in multiple Urban Pathways’ programs along their journey toward independence.



Outreach Team as seen on CNN, June 2018

STREET SOLUTIONS

1 Outreach 769 clients served

For many individuals who live on the streets, an Urban Pathways’ **Outreach Specialist** is the first contact they have on their journey toward stability. **Outreach Teams** address the needs of people living on the streets through consistent engagement, practical assistance, case management, assessment, and referral services.

2 Drop-In Center 2,163 clients served

For homeless men and women who have lived on the streets for many years and resist entering the shelter system or long-term treatment programs, the **Olivieri Drop-In Center** offers 24-hour, on-site services including hot meals, clothing, and showers. When a client is ready to talk with staff, we offer more comprehensive services, including: case management; crisis intervention; referrals to medical, mental health and rehabilitation services; and housing placement assistance. Of the 2,163 clients served, 263 received comprehensive services.

3 Safe Havens 295 clients served

Many clients find our **Safe Havens** an effective alternative to large, city-operated shelters. Safe Havens are **transitional housing** residences with individualized, on-site support services, which prepare clients for the next step on their journey home.

Safe Havens are the cornerstone of our **Housing First** approach, which recognizes that chronically homeless individuals need a secure place to live so that they can begin to address the scars of mental illness, substance abuse, poor physical health, and other ailments that result from years of homelessness. Once they feel more stable, Safe Haven clients can move on to more permanent housing.

“ I have no challenges, only joys.
I love my new apartment.”

Johnathan's Story

Life in the city can be a tough journey for many people. Johnathan was like others — an unstable childhood, a 30-year history of heroin addiction, arrests and incarceration, homelessness, and long stays in the City shelter system.

But Johnathan’s journey took an unexpected turn one day when he heard about Urban Pathways. He liked what he heard about the programs...so in 2015, he said goodbye to his cot in the shelter and hello to a studio apartment in the newly-renovated Cluster House in Manhattan.

To read Johnathan's full story visit: <https://www.urbanpathways.org/johnathans-story>



4 Extended-Stay and Permanent Supportive Housing

728 clients served

Our affordable community-based supportive housing features both **Extended-Stay** and **Permanent** programs, which are designed for adults who face multiple barriers to independent living. Program sites include congregate residences with on-site support and scattered-site apartments for individuals who can thrive with less-intensive support services than those found in a congregate residence. All programs promote self-sufficiency and encourage residents' participation in wellness and recovery-focused activities. Our **supportive housing** provides a framework for individuals to create fulfilling and productive futures.

97% of clients

have achieved 1-year stability in a permanent setting.

New Residence Alert! Howard Amron House

Our newest permanent supportive-housing residence, the Howard Amron House, opened in July 2018 and provides 10 one-bedroom apartments and one studio apartment to 11 formerly-homeless men and women. Named in honor of a former member of our Board of Directors, the Howard Amron House is located on the Upper East Side of Manhattan and provides residents with independence along with connections to community-based services.



761 clients

have been placed into transitional or permanent housing this year at Urban Pathways.

Who We Serve

Urban Pathways helps **more than 3,700 homeless New Yorkers** each year. **About half of our clients receive comprehensive services and support.***

 **50** AVERAGE AGE

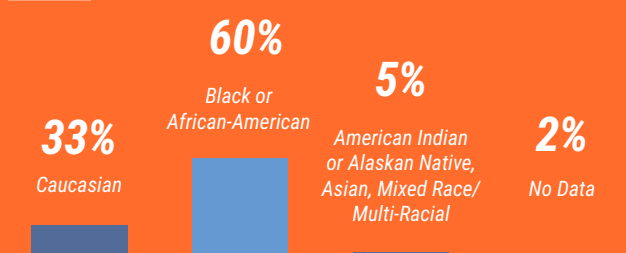
70% Male
30% Female
<1% Transgender
6% Veterans

DISABLING CONDITION

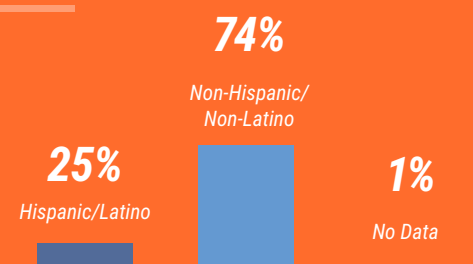
64% of our clients have a disabling condition that may include mental health and substance use disorders.



RACE



ETHNICITY



*These demographics describe the 1,800 clients receiving comprehensive services and support.



Career Day with Goldman Sachs volunteers

SUPPORTIVE SERVICES

Medical Wellness Program

The **Medical Wellness Program** offers a holistic approach to improve residents' health by connecting them to community-based sources of health care, providing education on health and wellness, and reducing reliance on expensive emergency services and treatment.

UPwards Employment Program

UPwards provides a comprehensive range of vocational rehabilitation services including career counseling, job training, internships, and referrals to educational programs. Job placement and retention services are available to men and women whose histories of chronic homelessness may have created barriers to employment.

Moving On Initiative

For many residents, our supportive housing completes their journey. Others have developed the skills and stability they need to live with greater independence and can participate in our **Moving On Initiative**. "Moving On" supports individuals as they move from supportive housing to their chosen community and neighborhoods. With our support, and that of the Corporation for Supportive Housing (CSH) and Robin Hood, residents can successfully make the transition to more independent living.

Client Advocacy Program

Urban Pathways' advocacy work addresses issues that affect our clients — services for the homeless, affordable housing, mental health and substance abuse treatment, and issues affecting the nonprofit sector. At monthly meetings, client advocates discuss events and legislation that influence their lives. Client advocates share their stories with elected officials on trips to Albany and attend local events to address issues of concern. **Client advocacy at Urban Pathways** focuses on empowerment, which brings the voices of the homeless into the conversation.

Since 1975,

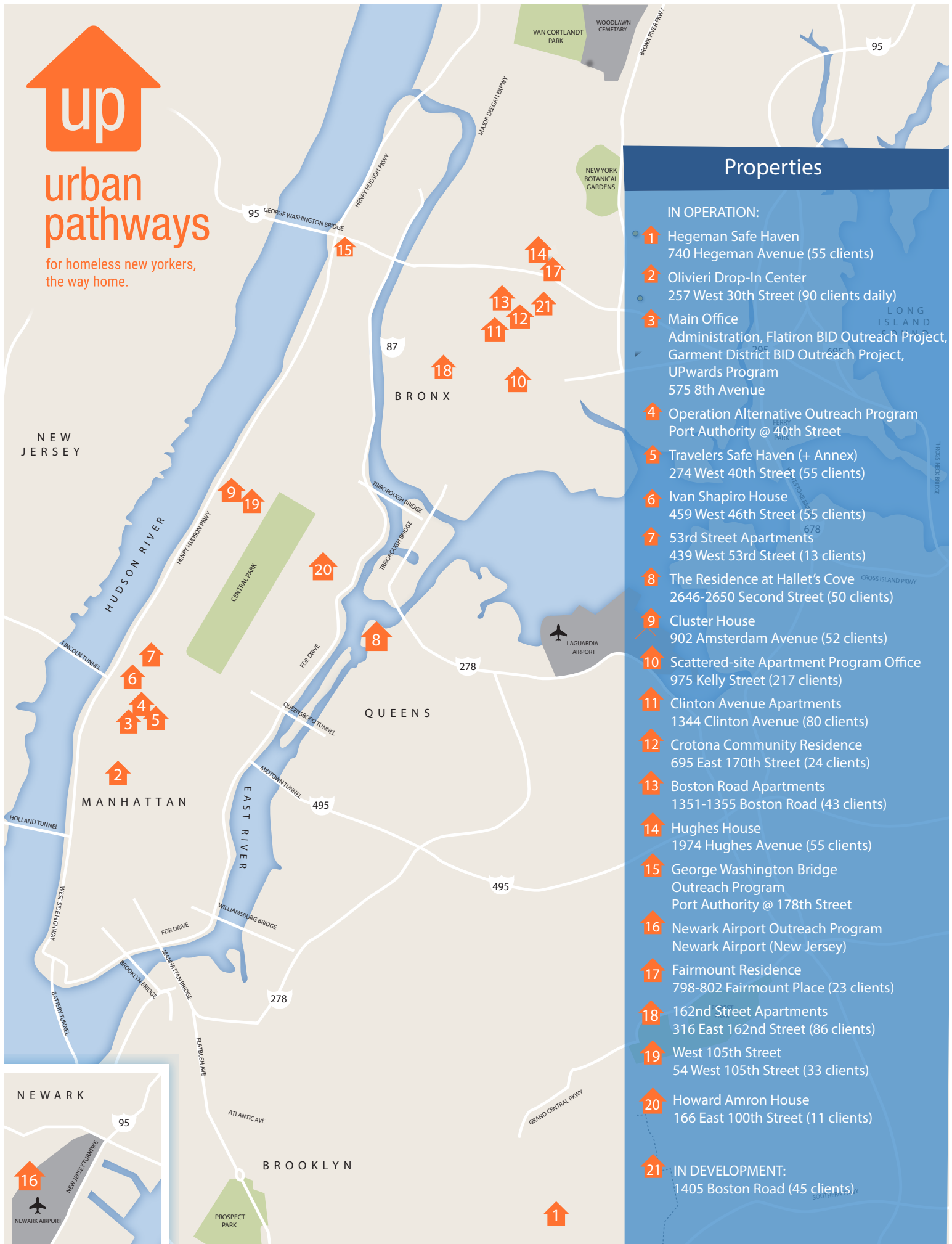
Urban Pathways has engaged New York City's most vulnerable residents — homeless men and women who live with mental illness and/or substance use disorders — and helped them find "a way home."

While many programs offer temporary refuge to unsheltered men and women, Urban Pathways provides long-term solutions to ensure that the individuals we serve do not re-enter the shelter system or return to the streets. With the investment and support of concerned individuals and corporate and foundation partners, we provide housing and support to these men and women on their journey toward stability and permanent housing.



urban pathways

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Properties

IN OPERATION:

- 1 Hegeman Safe Haven
740 Hegeman Avenue (55 clients)
- 2 Olivieri Drop-In Center
257 West 30th Street (90 clients daily)
- 3 Main Office
Administration, Flatiron BID Outreach Project,
Garment District BID Outreach Project,
UPwards Program
575 8th Avenue
- 4 Operation Alternative Outreach Program
Port Authority @ 40th Street
- 5 Travelers Safe Haven (+ Annex)
274 West 40th Street (55 clients)
- 6 Ivan Shapiro House
459 West 46th Street (55 clients)
- 7 53rd Street Apartments
439 West 53rd Street (13 clients)
- 8 The Residence at Hallet's Cove
2646-2650 Second Street (50 clients)
- 9 Cluster House
902 Amsterdam Avenue (52 clients)
- 10 Scattered-site Apartment Program Office
975 Kelly Street (217 clients)
- 11 Clinton Avenue Apartments
1344 Clinton Avenue (80 clients)
- 12 Crotona Community Residence
695 East 170th Street (24 clients)
- 13 Boston Road Apartments
1351-1355 Boston Road (43 clients)
- 14 Hughes House
1974 Hughes Avenue (55 clients)
- 15 George Washington Bridge
Outreach Program
Port Authority @ 178th Street
- 16 Newark Airport Outreach Program
Newark Airport (New Jersey)
- 17 Fairmount Residence
798-802 Fairmount Place (23 clients)
- 18 162nd Street Apartments
316 East 162nd Street (86 clients)
- 19 West 105th Street
54 West 105th Street (33 clients)
- 20 Howard Amron House
166 East 100th Street (11 clients)

IN DEVELOPMENT:

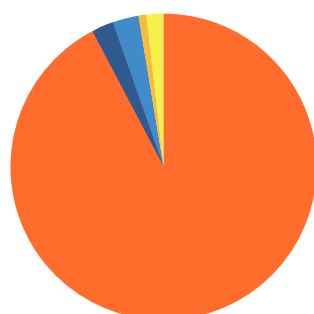
- 21 1405 Boston Road (45 clients)

FINANCIALS

URBAN PATHWAYS, INC. AND AFFILIATES

COMBINED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2018 UNAUDITED

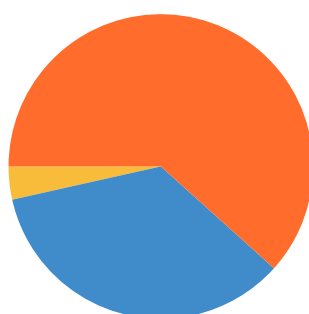
PUBLIC SUPPORT



Government Grants	21,354,889
Contributions	485,462
In-Kind Legal	47,738
Fundraising Events, net	469,691
Assets Released from Restrictions	324,650

TOTAL 22,682,430

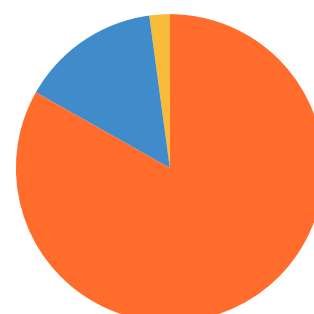
EARNED REVENUE



Rentals	4,959,889
Client Services Fees	1,961,929
Misc. Income & Interest	140,364

TOTAL 7,062,182

EXPENSES



Program Expenses	24,537,470
Management & General	3,148,934
Fundraising	522,797

TOTAL 28,209,201

Increase in net assets before depreciation and amortization

Depreciation and amortization

Increase in net assets

Change attributable to non-controlling interests

Net Assets, beginning of year

Net Assets, end of year

Unrestricted	Temporarily Restricted	Total
1,535,411	75,350	1,610,761
(3,554,415)		(3,554,415)
(2,019,004)	75,350	(1,943,655)
3,850,578		3,850,578
11,440,016	685,352	12,125,368
\$13,271,589	\$760,702	\$14,032,291

COMBINED STATEMENT OF FINANCIAL POSITION AT JUNE 30, 2018

ASSETS

Cash and cash equivalents	\$7,393,466
Cash – participants' accounts	578,972
Investments	435,372
Grants and contributions receivable	4,912,334
Deposits, prepaids and other assets	1,560,308
Cash and cash equivalents – funded reserves	5,291,434
Property, plant and equipment, net	86,580,441
Total Assets	\$106,752,327

LIABILITIES

Accounts payable and accruals	\$4,035,359
Accounts payable – construction	811,715
Advances from government agencies	5,117,530
Long-term debt	50,886,342
Participants' accounts	578,972
Total Liabilities	61,429,918
Non-controlling interest	31,290,118
NET ASSETS	
Unrestricted	13,271,588
Temporarily restricted	760,703
Total Net Assets	14,032,291
TOTAL LIABILITIES AND NET ASSETS	\$106,752,327



For the complete financial statements, including the Auditor's Report and the footnotes to the financial statements, contact Urban Pathways, Inc., 575 Eighth Ave., 16th Fl., New York, NY 10018

YOU MAKE IT POSSIBLE....

July 1, 2017 through June 30, 2018

\$100,000+

Altman Foundation
Charina Endowment Fund
The Clark Foundation
Robin Hood

\$50,000 - \$99,999

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Zegar Family Foundation

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The Garment District BID
The Port Authority of New York & New Jersey
United States Department of Housing & Urban Development

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